

# Golden Chapter Awards 2007-2008





## ACEC CA Los Angeles County Chapter 2007-2008 Annual Report

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California

Los Angeles County Chapter

2008-2009

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SA Associates

Melvin Sukow  
Sukow Engineering

James Van Beveren  
Van Beveren & Butelo

Stephanie Wagner  
Wagner Eng. & Survey

**Chapter Office**

PO Box 41612  
Long Beach, CA 90853

562-439-3950

F 562-856-5813

[office@acec-la.org](mailto:office@acec-la.org)

[www.acec-la.org](http://www.acec-la.org)

September 22, 2008

ACEC California  
Ms. Jenny Vernon  
1303 J Street, Suite 450  
Sacramento, CA 95814

**Subject: ACEC CA Los Angeles County Chapter 2007-2008 Annual Report**

Over the past six years, the ACEC CA Los Angeles County Chapter has steadily increased activity and effectiveness of several key focus areas that are paramount to our success. We promote the development of our local communities by influencing regulations and sources of project funding to enhance business opportunities for our members, and we sponsor scholarships for deserving, local students. Our primary objectives this past year were to expand our influence and dialogue on local and state political matters that affect the engineering and design community, enhance our scholarship fund and outreach activities, and increase membership.

We are proud to report that these objectives of the Chapter were met and far exceeded – benefiting our member firms tremendously this year. Consistently strong participation of our member firms combined with dynamic, proactive, and creative leadership has enabled us to continue to expand the political activity and influence of our Chapter, grow membership through a down-cycle in our economy, and increase our scholarship fund.

Our Chapter is now recognized throughout our industry as a powerful vehicle in connecting our members to local legislation, business opportunities, future generations of engineers and surveyors, emerging technologies, and industry trends. This has been accomplished through our monthly programs, growing membership, steadily increasing visibility with local policy makers, and increasing our scholarship fund yearly.

In the past six years, the Los Angeles Chapter has grown to become one of ACEC CA's most effective chapters at promoting statewide and local causes. Our growth and success can be directly attributed to the following key factors:



*California*

*Los Angeles County Chapter*

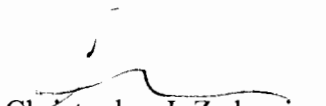
- A highly effective, experienced, and diverse Board of Directors with daily involvement in the management of the Chapter.
- Well focused monthly programs that average 115 attendees and include prominent guest speakers.
- Exception membership involvement in preparing for and participating in Legislative Day.
- Creative fundraising and outreach for scholarship applicants resulting in highest ever awards (\$15,000).
- Organized outreach through affiliation of programs and support of political issues and candidates.
- Continued strong liaison committee activity with owners including the City of Los Angeles, Caltrans, and the ports of Los Angeles and Long Beach to promote and support member issues.

The ACEC CA Los Angeles Chapter focuses on the fundamental issues inherent to the immediate and long-term success of our member firms. Our commitment to positive, proactive, and creative management of our Chapter continues to raise the bar for ACEC CA chapters throughout the state; and locally, it promotes the interests of engineering and land surveying firms.

The attached submission presents a more in-depth discussion of the accomplishments and activities of the Chapter. We appreciate your consideration of the ACEC CA Los Angeles County Chapter for the Golden Chapter Award.

Please contact me by phone at (714) 634-3701 or email me at [czadoorian@geodesigninc.com](mailto:czadoorian@geodesigninc.com) with any questions regarding this submittal.

Respectfully submitted,

  
Christopher J. Zadoorian  
President, 2008 – 2009  
ACEC CA Los Angeles County Chapter



## ACEC CA Los Angeles County Chapter 2007-2008 Golden Chapter Awards Nomination

CHAPTER NAME:

**ACEC of California, Los Angeles County Chapter**

CHAPTER PRESIDENT:

**Chris Zadoorian, GeoDesign, Inc.**

DIRECT CORRESPONDENCE CONCERNING APPLICATION TO:

**Chris Zadoorian, President  
ACEC CA Los Angeles County Chapter  
PO Box 41612  
Long Beach, CA 90853  
(213) 239-5811  
czadoorian@geodesigninc.com**

NUMBER OF CHAPTER MEMBERS:

**90**

CHAPTER'S NET MEMBERSHIP GAIN:

**3%**

AVERAGE PERCENTAGE ATTENDANCE AT CHAPTER MEETINGS:

MONTH	FEATURED OWNER	ATTENDANCE
AUG 2007	City of Los Angeles Bureau of Sanitation	<b>50</b>
SEPT 2007	Orange County Transportation Authority	<b>95</b>
OCT 2007	Los Angeles Unified School District	<b>55</b>
NOV 2007	Los Angeles World Airports	<b>87</b>
JAN 2008	Alameda Corridor Transportation Authority	<b>153</b>
FEB 2008	Los Angeles County Metropolitan Transportation Authority & Caltrans	<b>160</b>
APR 2008	Metropolitan Water District of South California	<b>107</b>
<b>MAY 2008</b>	<b>Annual Awards Banquet</b>	<b>196</b>
JUN 2008	Port of Long Beach	<b>135</b>

**Monthly Meeting Attendees: 842 (58% members; 42% non-members)**  
**Annual Awards Banquet Attendees: 196**  
**Total attendance: 1,038**

PERCENTAGE OF MEMBERS SERVING ON ACEC CALIFORNIA COMMITTEES:

**43 ACEC CA Los Angeles County members serve on ACEC CA committees.**



NAME	COMMITTEE
Clement N. Calvillo	Business Management & Insurance
Rubina Chaudhary	Caltrans Professional Liaison
Tony Velasquez	Caltrans Professional Liaison
Ross Barker	Conference 2009
Beth George	Conference 2009
Blake Murillo	Conference 2009
Jacob Lipa	Conference 2009
Shahnawaz Ahmad	Construction Management
Clement N. Calvillo	Construction Management
Beth George	Construction Management
Art Hadnett	Construction Management
Elizabeth Fonvergne	Continuing Education
Art Hadnett	Continuing Education
Saurabh Shekhar	Continuing Education
Jacob Lipa	Continuing Education
Stephanie A. Wagner	COPS & CLSA
Sean Belagodu	COPS & CLSA
Ross Barker	Eng Excellence Awards
Art Hadnett	Eng Excellence Awards
Sean Belagodu	Eng Excellence Awards
Elizabeth Fonvergne	Land Use/Environmental Issues
Blake Murillo	Land Use/Environmental Issues
Sean Belagodu	Land Use/Environmental Issues
Art Hadnett	Legislative Action
Blake Murillo	Legislative Action
Michele Fisher	Legislative Action
Elizabeth Fonvergne	Legislative Review
Walter Okitsu	Legislative Review
Elizabeth Fonvergne	Public Relations/ Communication
Sean Belagodu	Public Relations/ Communication
Saurabh Shekhar	Public Relations/ Communication
Shahnawaz Ahmad	QBS & LAC Committee
Beth George	QBS & LAC Committee
Art Hadnett	QBS & LAC Committee
Jimmy Lin	QBS & LAC Committee
Ramy F. Awad	Scholarship / Education
Ramy F. Awad	Student Outreach/Scholarship
Rubina Chaudhary	Student Outreach/Scholarship
Elizabeth Fonvergne	Student Outreach/Scholarship
Shahnawaz Ahmad	Water Resource Committee
Michele Fisher	Water Resource Committee
Sean Belagodu	Water Resource Committee
Saurabh Shekhar	Water Resource Committee



PERCENTAGE ATTENDANCE OF CHAPTER REPRESENTATIVES ON:

MEMBERSHIP DEVELOPMENT COMMITTEE

**ACEC CA Los Angeles Chapter members Jacob Lipa (Psomas) and Eric Noel (Kleinfelder) are on the Membership Development Committee. (Jacob serves as Chair of the committee.)**

GRASSROOTS COMMITTEE

**ACEC CA Los Angeles Chapter member Al Perdon is on the Grassroots Committee.**

CHAPTER OFFICERS CALLS

**One ACEC CA Los Angeles Chapter member participated in the March 11, 2008, call (6% of total participation for that meeting).**

STATE BOARD OF DIRECTORS MEETING

**ACEC CA LA Chapter members Shahnawaz Ahmad (S.A. Associates), Melvin Sukow (Sukow Engineering), and James L. Van Beveren (Van Beveren & Butelo) attended the July 19-20, 2007, Board of Directors Meeting (8% of total chapter member attendees at that meeting).**

**ACEC CA LA Chapter members Shahnawaz Ahmad (S.A. Associates), Jacob Lipa (Psomas), Melvin Sukow (Sukow Engineering), and James L. Van Beveren (Van Beveren & Butelo) attended the October 11-12, 2007, Board of Directors Meeting (10% of total chapter member attendees at that meeting).**

**ACEC CA LA Chapter members Shahnawaz Ahmad (S.A. Associates), Jacob Lipa (Psomas), Melvin Sukow (Sukow Engineering), and James L. Van Beveren (Van Beveren & Butelo) attended the February 11, 2008, Board of Directors Meeting (11% of total chapter member attendees at that meeting).**

**ACEC CA LA Chapter members Shahnawaz Ahmad (S.A. Associates) and James L. Van Beveren (Van Beveren & Butelo) attended the April 12, 2008, Board of Directors Meeting (7% of total chapter member attendees at that meeting).**

NUMBER OF CHAPTER DIRECTORS PARTICIPATING AT THE STATE BOARD MEETING:

**Four Chapter State Directors participated at the State Board meeting:**

- **Shahn Ahmad, S.A. Associates**
- **Melvin Sukow, Sukow Engineering**
- **James Van Beveren, Van Beveren & Butelo**
- **Stephanie Wagner, Wagner Engineering & Survey**

**ACEC CA Los Angeles Chapter Member and ACEC CA State Treasurer Jacob Lipa (Psomas) also participated at the State Board meeting.**



PERCENTAGE OF MEMBERS SERVING ON ACEC COMMITTEES (NATIONAL LEVEL):

**7%**

**Lisa Maurath (Jacobs) holds a seat on the Transportation Committee.**

**Blake Murillo (Psomas) is Chair of the Institute for Business Management Committee, Chair of the Land Development Coalition, and holds a seat on the ACEC Planning Cabinet, the Millennium Club Committee, and the Conference Curriculum Subcommittee.**

**Jacob Lipa (Psomas) holds a seat on the Chairman’s Club, the International Committee, and the Transportation Committee.**

PERCENTAGE OF MEMBERS ATTENDING THE ACEC CALIFORNIA ANNUAL CONFERENCE:

**20 attendees at the ACEC California Annual Conference were from the ACEC CA Los Angeles County Chapter.**

DOES THE CHAPTER SPONSOR:

MONTHLY MEETING?

**Yes, the ACEC CA LA Chapter has promoted ACEC through the development of strong monthly programs including high level keynote speakers.**

MEETING THAT SOMETIMES FEATURE A GUEST SPEAKER?

**All ACEC CA Los Angeles County Chapter programs feature a guest speaker. The Chapter meets the second Wednesday of each month to bring together members and non-members to learn from public owners about upcoming consulting opportunities as well as to learn from experts in the industry about hot topics and trends. ACEC CA Los Angeles Chapter meetings and guest speakers for the 2007-2008 year included:**

MONTH	SPEAKER(S)	TOPIC
AUG 2007	Michael Simpson, Assistant Division Manager, Industrial Waste Management Division, City of Los Angeles Jennifer Lau, Group Manager, Centralized Contract Unit, City of Los Angeles	City of Los Angeles Bureau of Sanitation: Contract and Small & Minority Business Opportunities
SEPT 2007	Tom Bogard, PE, Director, Highway Project Delivery, Orange County Transportation Authority	Orange County Transportation Authority: Capital Program Update and Small Business Opportunities
OCT 2007	Guy Mehula, Chief Facilities Executive, Los Angeles Unified School District	Los Angeles Unified School District: Capital Program Update and Small Business Opportunities
NOV 2007	Jim Ritchie, Deputy Executive Director, Los Angeles World Airports	Los Angeles World Airports: Capital Program Update
JAN 2008	Art Goodwin, Assistant Director-Construction & Engineering, Alameda Corridor Transportation Authority	Alameda Corridor Transportation Authority: SR-47 Port Access Expressway






MONTH	SPEAKER(S)	TOPIC
FEB 2008	KN Murthy, Deputy Chief Capital Management Officer, Construction Project Management, Los Angeles County Metropolitan Transportation Authority  Bill Reagan, Deputy District Director for Design, Caltrans District 7	Los Angeles County Metropolitan Transportation Authority & Caltrans: I-405 Sepulveda Pass Widening Project
APR 2008	Debra C. Man, Assistant General Manager, Chief Operating Officer, Metropolitan Water District of South California  John Arena, Business Outreach Manager, Metropolitan Water District of South California	Metropolitan Water District of South California: Capital Program Update
JUN 2008	Doug Thiessen, Managing Director-Engineering, Port of Long Beach	Port of Long Beach: Contracting Opportunities

OTHER SPECIAL EVENTS?

**Held in the spring of each year, the ACEC CA Los Angeles County Chapter's Annual Achievement Awards Banquet provides an opportunity for hundreds of chapter members and their guests to come together for an evening of networking and celebration. This year, the banquet's emcee and two award recipients collectively managed directly or indirectly over \$50 billion of public and quasi-public funding for infrastructure projects. Awards presented at this event include the Engineering Achievement Award, Members of the Year, Client of the Year, and**



**CONSULTING ENGINEERS AND LAND SURVEYORS OF CALIFORNIA**  
*Los Angeles County Chapter*

Welcomes You to Their  
**2008 Achievement Awards Banquet**  
 May 14  
 Los Angeles, California

**Reception & Silent Auction**  
 5:00 – 6:30 p.m.

**Dinner & Awards**  
 6:30 – 9:00 p.m.

**Master of Ceremonies**  
 John Barna  
*Executive Director*  
 California Transportation Commission

**Scholarship Recipients**  
 4,000  
 Drew Kirkpatrick  
 UCLA  
 \$3,000  
 Tri Nguyen  
 CSULB  
 \$2,000  
 Seth Contreras  
 Cal Poly Pomona  
 \$1,500  
 Reza Alamir  
 CSULB  
 Adriana Melgoza-Mendez  
 LMU

**Members of the Year**  
 PSI  
 Rothman Engineering

**Client of the Year**  
 Los Angeles World Airports

**Engineering Achievement Award Recipient**  
 Timothy Brick  
*Chairman*  
 Metropolitan Water District of Southern California

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PROCEEDS FROM THIS EVENT WILL BENEFIT THE 2008 SCHOLARSHIP PROGRAM

**CELSOC LA County Chapter**  
*Extends a Special Thank You to Our Sponsors*

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**GOLD**

CDM	HDR	PSI
DMJM + Harris	Jacobs Carter Burgess	Psomas
GeoDesign, Inc.	Kleinfelder	Stantec
Hatch Mott MacDonald	Parsons	URS
	PB	

**SILVER**

Abratique & Associates	Leighton Consulting, Inc.	Van Beveren & Butelo
Brown and Caldwell	Rothman Engineering	Wagner Engineering & Survey
Caltrap	Sukow Engineering	


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**THANK YOU TO OUR SILENT AUCTION DONORS**

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Abratique & Associates	Psomas
Albert Perdon & Associates	Rothman Engineering
Diaz Yourman & Associates	S.A. Associates
GeoDesign	Stantec Consulting
Guida Surveying	Sukow Engineering
HDR	URS
PSI	Wagner Engineering & Survey

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**CELSOC Los Angeles County**  
**2007-2008 Board of Directors**

President	Gene Bougdanos, HDR
Vice President	Chris Zadoorian, GeoDesign, Inc.
Secretary	Shahram Vahdat, URS
Treasurer	Art Hadnett, Stantec Consulting
Past President	Michael Mooradian, PSI

**Directors**

Efren Abratique, Abratique & Associates
Ray Fares, DMJM/AECOM
Blake Murillo, Psomas
Eric Noel, Kleinfelder
Al Perdon, Albert Perdon & Associates
Jerry Romana, URS
Rolly Rothman, Rothman Engineering
Sam Tso, Parsons Brinckerhoff
Stephanie Wagner, Wagner Engineering & Survey

**State Directors**

Shahin Ahmad, S.A. Associates
Jacob Lipa, Psomas
Melvin Sukow, Sukow Engineering
James VanBeveren, Van Beveren & Butelo

**CELSOC Los Angeles County Chapter**  
 PO BOX 41612, LONG BEACH, CA 90853  
 Tel 562-439-3950    www.celsoc-la.org    celsocla@celsoc-la.org



*Rolly Rothman, Rothman Engineering, with ACEC CA LA Past President Gene Bougdanos. Rothman Engineering was one of two ACEC CA Los Angeles Chapter 2007-2008 Member of the Year Award winners.*



*Roger Johnson, Los Angeles World Airports, with ACEC CA LA Past President Gene Bougdanos and ACEC CA LA President Chris Zadoorian. LAWA was the ACEC CA Los Angeles Chapter's 2007-2008 Client of the Year Award winner.*



*Timothy Brick, Chairman, Metropolitan Water District of Southern California, with ACEC CA LA President Chris Zadoorian and ACEC CA LA Past President Gene Bougdanos. Mr. Brick was the ACEC CA Los Angeles Chapter's 2007-2008 Achievement Award winner.*



**Scholarship Awards. This event is also the pinnacle for chapter leadership, as the installation of officers and directors occurs at the on-set of this event.**

PERCENTAGE OF MEMBERS ATTENDING THE ENGINEERING EXCELLENCE AWARDS AND LEGISLATIVE VISIT DAY EVENT:

**Engineering Excellence Awards: 8%, 18 of the 228 attendees were from the ACEC CA Los Angeles County Chapter.**

**Legislative Visit Day: 11 attendees were from the ACEC CA Los Angeles County Chapter.**

PERCENTAGE OF MEMBERS ATTENDING THE ACEC CONSULTING CONGRESS DAY:

**Blake Murillo and Jacob Lipa of Psomas attended the ACEC Consulting Congress Day. They met with Howard Berman, Lucille Roybal-Allard, Grace Napolitano, and Gary Miller.**

DOES THE CHAPTER, AS A CHAPTER, REGULARLY COMMUNICATE WITH LOCAL PUBLIC OFFICIALS:

**The ACEC CA LA Chapter routinely maintains dialogue with local and state politicians. On legislative Visit Day, 11 chapter members met with state senators and assemblymen/assemblywomen, and continued our history of dialogue and interaction. We are also very active locally and promote new candidates that represent the interests of engineers and land surveyors throughout Los Angeles County. In addition, we frequently include local representatives in our monthly meeting programs.**

NUMBER OF LOCAL CHAPTER MATCH FUNDRAISING EVENTS FOR LEGISLATIVE CANDIDATES:

**None.**

AVERAGE ANNUAL CONTRIBUTION PER FIRM TO THE CHAPTER'S SCHOLARSHIP PROGRAM:

**\$2,000 Gold Sponsors**

- CDM
- DMJM+Harris
- GeoDesign, Inc.
- Hatch Mott MacDonald
- HDR
- Jacobs Carter Burgess
- Kleinfelder
- Parsons
- PB
- PSI
- Psomas
- Stantec
- URS

**\$1,500 Silver Sponsors**

- Abratique & Associates
- Brown and Caldwell
- Caltrop
- Leighton Consulting, Inc.



- **Rothman Engineering**
- **Sukow Engineering**
- **Van Beveren Butelo**
- **Wagner Engineering & Survey**

DOES THE CHAPTER SPONSOR A WELL MAINTAINED WEBSITE?

**YES: [www.acec-la.org](http://www.acec-la.org).**



## ACEC CA Los Angeles County Chapter 2007-2008 Golden Chapter Awards Nomination

### **CHAPTER OVERVIEW**

The ACEC CA Los Angeles County Chapter consists of 90 member firms. The makeup of these firms includes civil engineering design, surveying, geotechnical engineering, and testing and inspection. The majority of our members are focused on transportation, water and wastewater, public infrastructure, and private development.

Chapter management is conducted by the Board of Directors consisting of four executive officers, 10 directors, and four state directors. The Chapter also retains an Executive Director to assist with Chapter management and daily operations oversight.

### **PROMOTING THE ENGINEERING INDUSTRY LOCALLY AND ENHANCING PUBLIC AWARENESS**

To promote the engineering industry and enhance public awareness of its mission and goals, ACEC CA LA relies on a number of initiatives including an extensive student outreach program, membership recruitment, Legislative Visit Day participation, and special events.

#### **Student Outreach**

At the forefront of offering opportunities for local students to pursue their education as engineers, the Chapter is committed to scholarships and partnership programs that connect the next generation of engineers and surveyors to our current members.

#### **Scholarship Program**

Established in 2005, the ACEC CA Los Angeles County Scholarship Fund was developed for qualified engineering undergraduate and graduate students attending Los Angeles County colleges and universities. Each scholarship recipient must demonstrate a high level of academic achievement from an accredited engineering program; participate in professional associations; outline accomplishments and/or internships directly related to the practice of engineering; and provide commendations and endorsements from faculty.

On May 14, 2008, the Chapter hosted its Annual Achievement Awards Banquet where five scholarships totaling \$12,000 were awarded to engineering students attending local universities:

- \$1,500 – Reza Alamir, California State University, Long Beach
- \$1,500 – Adriana Melgoza-Mendez, Loyola Marymount University
- \$2,000 – Seth Contreras, Cal Poly Pomona
- \$3,000 – Tri Nguyen, California State University, Long Beach
- \$4,000 – Drew Kirkpatrick, University of California, Los Angeles

#### **Internships**

Many of our member firms provided opportunities for internships in support of the City of LA student program and Caltrans SELSOP. Collectively, member firms have sponsored over 20 interns this year.



### **Recruitment Efforts**

Recruiting efforts include non-members attending our monthly luncheons and non-chapter members of the state organization, as well as the retention of existing members.

### **Monthly Luncheon Meeting Recruitment**

The ACEC CA LA Chapter has developed a very successful program of luncheon meetings. Attendance has grown from 20-30 three years ago to 50-200 this past year with a total attendance at 842 for the year. The Chapter's membership committee maintains a list of non-member firms attending the meetings and committee members contact the non-members in an effort to recruit their participation.

### **Non-Chapter State Members**

The membership committee periodically obtains a list of state members that have offices in Los Angeles County, but are not members of the Chapter. Committee members contact these firms, explain the benefits of active chapter participation and invite them to attend a meeting as our guest.

### **Existing Member Retention and Outreach**

The membership committee regularly contacts member firms that are not actively participating in the chapter activities. The outreach committee member explains the benefits of the monthly meetings and opportunities available through participation in other activities.

### **Legislative Visit Day**

One of the Chapter's strengths in politics is our presence and involvement in the annual Legislative Visit Day. This year, 11 members of the ACEC CA LA Chapter met with state senate and assembly representatives.

Preparing months in advance, our Chapter assigns members to do phone contacts to initially schedule the appointments, follow-up to confirm, develop a master schedule of appointments, and then develop Los Angeles County-specific talking points which are personalized for each visit and combined with the state talking points. To ensure a successful event, the Chapter establishes a "command" center near the capitol to coordinate last minute changes in delegates and legislature schedules.

### **Special Events**

#### **Annual Achievement Awards Banquet**

Held in the spring of each year, the Annual Achievement Awards Banquet provides an opportunity for hundreds of ACEC CA LA members and their guests to come together for an evening of networking and celebration. Awards presented at this event include Engineering Achievement, Member of the Year, Client of the Year, and Scholarship awards.

#### **Monthly Luncheons/Networking Opportunities**

The Chapter meets the second Wednesday of each month to bring together members and non-members to learn from public owners about upcoming consulting opportunities as well as to learn from experts in the industry about hot topics and trends.

Members benefit from the networking opportunities at the Chapter's monthly programs, learn about upcoming consulting opportunities, and are able to meet public agency owners.



This year the Chapter's programs attracted more than 1,000 attendees and featured the following public agencies:

- City of Los Angeles Bureau of Sanitation
- Orange County Transportation Authority
- Los Angeles Unified School District
- Los Angeles World Airports
- Alameda Corridor Transportation Authority
- Los Angeles County Metropolitan Transportation Authority
- Caltrans
- Metropolitan Water District of South California
- Port of Long Beach

## **IMPROVING BUSINESS PRACTICES**

### **Leadership in Energy and Environmental Design (LEED)**

The ACEC CA LA Chapter actively promotes LEED certification and green initiatives. Several featured speakers including the City of Los Angeles Bureau of Sanitation, the Los Angeles Unified School District and the Port of Long Beach have focused on sustainability. In addition, liaison committee activities include supporting owners' LEED initiatives. For example, the City of Los Angeles liaison committee is currently exploring opportunities to help shape green stormwater management guidelines and requirements.

### **Environmental Enhancements**

Many ACEC CA LA Chapter members are currently assisting the Port of Long Beach with its Green Port Policy including participation in the Port's Green Port Open House and other events. A featured guest speaker at the Chapter's June lunch meeting, the Port of Long Beach is committed to improving the environment, as demonstrated by its 20-year record of environmental protection programs. The Green Port Policy is an aggressive, comprehensive and coordinated approach to reducing the negative impacts of port operations. It serves as a guide for decision making and establishes a framework for environmentally friendly port operations.

